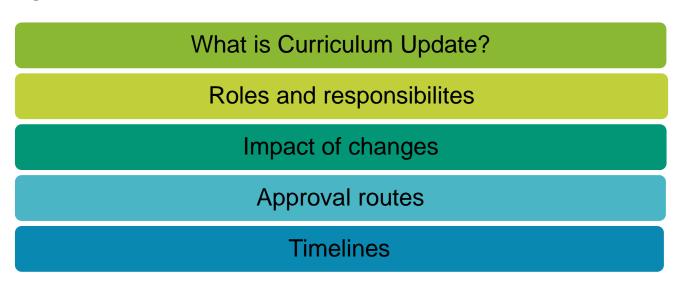
# Curriculum Update: Changes to existing provision

This guidance is aimed at both academic and professional services staff that are involved with the review and submission of updated courses and modules. All courses and modules are updated annually as part of the ongoing cycle of monitoring and review.

#### This guidance is part of a series of themes:

- Theme 1: Curriculum Update overview
- Theme 2: Consultation and justifications
- Theme 3: Teaching, learning and assessment
- Theme 4: Late changes

#### This guidance includes:



#### Further advice and guidance

- The <u>External Engagement Framework</u> enables Departments to consider which level of external consultation changes to courses and modules require.
- The Framework on <u>student consultation and notification</u> on course and module changes enables Departments to consider the types of change that require student consultation and notification.
- Office for Students conditions of registration, including keeping courses up-to-date and ensuring coherence.
- Office for Students, <u>protecting students as consumers.</u>
- The <u>Organisational Development team</u> produce a range of resources which help staff who are designing courses and modules.
- Quality Assurance Agency (QAA) <u>UK Quality Code for Higher Education</u>
- Quality Assurance Agency (QAA) <u>Guide to providing information to prospective undergraduate</u> students (2017)
- Higher education course changes and closures: statement of good practice (November 2015)

# **What is Curriculum Update?**

#### **Curriculum Update**

Curriculum Update is the annual **process of reviewing and updating every course and module,** to prepare for the new academic year and provide up-to-date information for students and applicants.

Course and module developments can be triggered by a range of activity, such as:

- Advances and insight from academic research and expertise, for example in the subject area and new styles of assessment and delivery
- Student feedback
- External Examiner reports
- Professional body and industry influences
- Changes in market demand and student needs

Decisions are made based on the information we publish and share about our courses and modules. It's important for current and prospective students to be given accurate and reliable information at the time they're making their course and module choices.

#### How are requests submitted?

- Members of staff from departments are trained to submit requests via the Curriculum Update system, the tool through which all requests for change are submitted, reviewed, discussed and approved.
- Curriculum Update is accessed <u>online</u>.

#### When do requests have to be submitted by?

- Updates are submitted from **December to the end of February**. The latest deadline for submitting changes is 1 March. Aim to have your Update completed prior to this.
- This allows course and module information to be updated in time to feed into the steps that follow.
- For further information on the timeline for updating course provision, please see the charts towards the end of this document.

#### Information available to support departments in their decision making

Reports are available through <u>Curriculum Update</u> which can help departments understand the impact of any proposed changes. These include:

- Module enrolment numbers
- Where modules appear in course structures as core or compulsory
- Where modules appear in option groups
- Reports that relate to admissions and recruitment are available through <u>Tableau</u>, this includes current and historic information on the number of applicants and their conversion to enrolment.

#### Support

- The Course Records Team run a <u>Virtual Office</u> during the Curriculum Update period.
- If you have any queries about any of the information in this document or would like to discuss possible changes before submitting them, then please contact the relevant QUAD Manager:

Faculty of Arts and Humanities: Kayt Newman Faculty of Science and Health: Karen Leeder Faculty of Social Sciences: Hannah Nieuwenhuis

# The impact of changes and what to consider

Think about the following areas and when changes are best introduced.

#### The impact on students (current and future)

- What are the positive and any potential negative impacts of change on students?
- Is there a chance the change might affect how a student feels about their course or module choice?
- How will you communicate changes and their benefits to current and prospective students so they have the information they need, when they need it?
- Remember students currently not attending who will return to study in future, e.g. students on a placement year or year abroad, or currently intermitting their studies.
- Are any students taking the course as a special syllabus?
- Are there any varying patterns of study, including full-time, part-time and modular?
- Will the change impact international students (in terms of their CAS / Tier 4 application)?

#### The courses and modules the change applies to

Does the change apply to all versions of a course or module?

#### The impact of module changes on the course structure

■ Will the balance of workload and modules across the year be affected? For example, changes to the term a module is offered in may change the course structure and may result in an imbalance between terms – if so, are more changes needed to even out the workload?

#### The impact on module and course aims, learning outcomes and assessment

- For example, if passing an existing module ensures students are able to demonstrate specific knowledge and skills, will the change still guarantee the learning outcomes will be met? If not, changes may also be required to the course or module learning outcomes.
- Will the course remain balanced? For example, considering the subjects and skills developed across the course, and considering assessment methods and timing?

#### The impact where modules are pre-requisites, co-requisites or anti-requisites

Have you checked that students will have taken, or will take, the correct modules?

#### The impact on other departments

- Will the change affect a department which contributes to a course?
- Are you changing a module which is part of courses in any other departments?
- Are there any links to provision offered by Essex Pathways, such as foundation year courses?

#### The impact on links with partner institutions

■ Are there any links to provision offered by any of our partner institutions (including UEIC, Kaplan Singapore and University of Essex Online courses)?

#### The impact on recognition by any professional, statutory or regulatory bodies

- Will the change continue to meet their requirements?
- Do you need their consent or a particular approval process?

#### The operational impact of changes

■ Is there any impact on the delivery and support for the course or module, for example timetabling, admissions requirements such as DBS checks, or IT resources to support teaching methods? Advice can be sought from the relevant department professional services teams.

#### **Transition arrangements**

Are any transition arrangements needed if a change is to be phased in while previous and current versions run alongside each other?

# **Roles and Responsibilities**

A number of colleagues across the university are involved in the approval and implementation of a course or module changes, the below roles are directly involved with the change and approval process:

#### **Professional Services**

- The **Course Records Team (CRT)** (part of the **Quality and Academic Development** team) manage the Curriculum Update system and are responsible for actioning the majority of changes, once approved, on the course records system (ESIS) (some changes are actioned by the department: see the types of change and approval routes tables included in this guidance). CRT can provide advice on the feasibility of proposals where these involve more complex structures and changes, and guidance on how best to implement changes through our systems.
- Once the change is actioned on ESIS, this information feeds into other university systems and processes – either automatically within systems or by triggering action by other teams (e.g. the Timetabling and Room Bookings team take the course structure data to build a timetable; the RPS rule data is used to calculate final module grades; CER update marketing materials).

#### Department

- **Directors of Education (DoE) and Heads of Department (HoD)** are responsible for the academic oversight of changes made within their department. They ensure that the courses and modules taught within the department are reviewed and changes submitted by the deadline (with details of any appropriate consultation) to allow the updated information to be presented to prospective and current students in a timely manner.
- **Module and course leads, the DoE and HoD** should discuss appropriate changes, considering the impact and who to consult (see pages 2 and 3). Proposed changes should be reviewed within the department to ensure these are appropriate in relation to the overarching course and department-wide approaches. Relevant stakeholders should be consulted (including students and linked departments) before the changes are submitted for action or approval.
- **Department Managers** (and other department professional services colleagues) are responsible for submitting requested changes through the Curriculum Update system, or to the Quality and Academic Development Manager (QUAD Manager). Department Managers should also check that pieces of information they are responsible for updating are amended once changes have been approved (see types of change and approval route table).

#### **Faculty**

- The Faculty Dean (Undergraduate/Postgraduate) (FD) has oversight of all taught education related matters within their Faculty, and is able to provide guidance on course and module design and the education strategy of a department. They are the approving authority in a large number of changes. They work closely with the QUAD Manager and in some cases have delegated authority to the QUAD Manager for the approval of more routine changes. Where a change requires a higher level of approval (for example, the Executive Dean or Pro-Vice Chancellor (Education) (PVCE), they will provide feedback to the department where needed, and recommend the proposal for approval.
- The Faculty-based **QUAD Managers** review changes submitted to ensure that all relevant information is provided in order to assess a proposal and review the proposed change against wider university policy and external requirements. Where needed, they will liaise with the department and other teams to assess the impact of a change and prepare a case for consideration by the FD. QUAD managers can provide advice and guidance ahead of changes being submitted for approval, and can help departments to ensure that all relevant information is included in rationales and supporting documentation.

# How to make changes and their approval routes

Approval routes escalate depending on the scale and impact a change will have on students, staff, policy, processes, and systems.



As the impact increases the level of scrutiny and approval increases to the Faculty level, with Quality and Academic Development reviewing changes in conjunction with the Faculty Dean. Where changes effect resources, the Executive Dean needs to grant approval.

A small number of changes require approval from the Pro-Vice-Chancellor (Education), and an even smaller number require approval through the University committee structure (Academic Quality and Standards Committee, Education Committee and Senate).

Where changes are submitted late, have more complex interactions with processes or policy, they may be escalated to a higher approval route.

#### Rationale for change

For any amendment, departments must provide a clear rationale. Any request without this will be returned to departments to complete. The rationale enables the QUAD Manager and the relevant approver to understand the proposed change in the landscape of the particular department, course or module the proposal applies to and will enable a smooth approval process. A rationale should include:

- The reasoning behind the change this is not just a description of the change, but the academic justification as to why the change is being made.
- Information on who has been consulted and how this has been taken into account.

#### Consultation

Any external or student consultation must be carried out prior the change being submitted on Curriculum Update.

- The <u>External Engagement Framework</u> enables Departments to consider which level of external consultation changes to courses and modules require.
- Information on <u>student consultation and notification</u> is available as some changes will require students to have been consulted

#### **Approval Routes**

The University's <u>approval and reporting structures</u> provide further information on the approval level for each type of change and who is responsible for making changes to the system once updates are approved.

#### **Examples of types of change**

- Occasionally, Departments and Schools may discover typographical or spelling corrections that need to be made to course or module aims or learning outcomes, or perhaps may need to rephrase to make an outcome clearer. In these cases the department would not need to seek a higher level of approval as the amendment would not change what the outcome is.
- In addition, changes to coursework that would have no impact on the mapping of assessment to learning outcomes, would not involve the addition of a new type of assessment, or the removal of an existing type. These could result in small changes in weighting between assessments.
- The level of approval increases where more extensive amendments will be made that have a greater impact on the educational experience. For example. This could include introducing a new deliver method or significant changes to learning aims and outcomes.
- Changes to courses and modules can be complex and a combination of smaller incremental changes at a modular level can build to become a major change where the amendments result in the course level aims and learning outcomes being revised.

#### Case Study 1 - Department level approval

A module leader would like to update a module to include recent developments in the field of study. The module syllabus is updated and the topics taught in each week and the bibliography but the title, assessment pattern and learning outcomes are not amended. They have also amended the weighting between elements of approved coursework items for the module.

The changes to the module can be approved at the department level as the overall aim of the module and assessment pattern are not affected, and there is no impact on the overall course aims, learning outcomes or structure.

#### **Case Study 2 - Faculty Approval**

A department has reviewed the curriculum of a course against the QAA benchmark statement for the subject and has decided to introduce a new core module, change an existing compulsory module to become optional and has clarified the language used in the programme specification to ensure this is clear to students. The existing modules are weighted 100% coursework, but the weighting of coursework items has been amended in order to introduce new elements of assessment in order to ensure that particular skills that students are expected to achieve are developed in an incremental way, and the learning outcomes of the module have been reviewed and amended.

The changes in the mix of core, compulsory and optional modules requires QUAD approval and should be submitted via Curriculum Update. The changes to the programme specification can be approved at the department level as the overall intention of the aims and learning outcomes are not affected. The department should update the module map to ensure that the amendment to the structure reflects how the course meets the programme learning outcomes.

The changes to assessment at the module level also require Faculty Dean approval as new elements of assessment have been introduced and the learning outcomes of the module have been amended. The department should submit the assessment changes through Curriculum Update, accompanied by an updated module outline.

#### **Case Study 3 – Faculty Dean Approval, PSRB requirements.**

A department has reviewed the curriculum of a course against external requirements for a validating body (PSRB).

As a result, the course has been redesigned with a new core module introduced and changes to assessment made at module level. As a result of these changes the overall aims and learning outcomes for the course have been be reviewed and revised to ensure that are still relevant and correct and meet the requirements of the PSRB.

The changes require approval from QUAD and the Faculty Dean as these affect the overall course structure, assessment patterns within modules and overall aims and learning outcomes.

The department is responsible for ensuring that any requirements of the PSRB are met within the curriculum and updating them of any changes, and organising opportunity for the PSRB to review, where appropriate. The department should submit the course structure changes and modular assessment changes through Curriculum Update, this should be accompanied by an updated programme specification and module map.

#### **Late Changes**

- In some cases, what may appear to be a smaller modification may have an increased impact once the deadline for changes has passed. This is because of the impact that the change will have on the student experience, the fact that the change may be surprising to students, and the complexity to introduce at a late stage due to systems and processes that may already be in action.
- For further information on submitting late changes please see the guidance "Theme 4: Late Changes"

#### Case Study 4 - Timing of a change results in an increased impact

A department has had a sudden change in staffing and needs to reorganise the teaching on some modules. As a result of this, it is proposed that the teaching on an optional module is moved from spring to autumn term. eNROL has opened and 138 students have chosen to take the module, from 5 different departments.

Before the deadline for changes, this type of change would be minor. However, as students have begun to select the module the effects of the change become much more significant in terms of impact of students, systems and the complexity to introduce.

**Students** 138 students have chosen the module based on the information that was presented to them. Moving the term may cause an imbalance in the number of modules taken in each term and have a detrimental effect on their workload, leading the students to review their module selections. If the deadline to select modules has passed, students would not have the ability to change their selections. The late change could therefore breach guidelines on published information and has the potential to significantly impact their learning.

**Systems** In order to implement this change, the course records team would need to re-roll all 138 students, removing module enrolments from the student records and re-adding them manually. The timetabling team would need to move the teaching manually at a late stage working around the existing timetables. The change is extremely likely to result in timetable clashes for students that need to be manually resolved by the timetabling team or lead to a student being unable to take their chosen optional module and forced to make a change to their selections.

# **Timelines for changes**

Key dates associated with making changes to provision are:

November / December  Quality and Academic Development can train staff and provide guidance on how to request changes to courses and modules.

December / January • Departments review their courses and modules and consider changes that they would like to make for the year ahead, they consult with relevant stakeholders and take their feedback into account when determining the final changes.

December

 The Curriculum Update process opens in ESIS and departments can submit changes for approval from this time.

1 February

• Suggested deadline for new modules as this allows time for approval and to be made available to include in course structures ahead of the deadline for changes.

1 March

• The deadline for submission of changes that require approval is 1<sup>st</sup> March ahead of the following academic year (where the 1<sup>st</sup> March falls on a non-working day, the deadline will be the last working day before).

March / April  Faculty Deans (Undergraduate/Postgraduate), QUAD Managers and Course Records process changes, liaising with departments about approval where needed, approving and implementing changes in course structures.

End of April / Early May

- Curriculum notifications sent to students.
- eNROL opens and students begin to select their modules.

# What comes next? The 1 March deadline is only the start of the activity to prepare provision for the upcoming year: 1 March Curriculum Update deadline **April** Changes approved and added to system **April** CAS issuing starts **April** Timetabling data taken 8 May Programme specifications and Module Directory published 9 May student records created 15 May Curriculum notifications sent 19 May eNROL opens to students 1 July Updates to library reading lists 15 July Draft timetable published July Information on module reassessment 21 August Final timetable published

For this reason, only exceptional changes are permitted after the 1 March deadline. For further information on late changes please see the guidance "Theme 4: Late Changes".

# **Snapshot**

# What is Curriculum Update?

- •The annual process of reviewing and updating every course and module, to prepare for the new academic year and provide up-to-date information for students and applicants.
- •It's often used as the route to capture and approve changes resulting from Education Action Plans or other education initiatives.

# Why is it important?

- •It captures information **published to applicants and sent to students** so they know what updates have been made to their course and can make decisions about what courses and modules to choose.
- •The information is **used by other departments and partner institutions** in their course design, for example where they draw on modules from another department and for joint courses
- •The information is also **used by teams across the University**: to create the teaching timetable; to check library resources; to feed into Exam Board processes; to generate information for award certificates and transcripts/HEAR statements; and for external reporting
- •The system is used to provide a picture of the volume and type of changes being submitted each year.

#### Who's involved?

- •Staff: Both academic and Professional Services staff bring their experience, research and expertise, and consider fit with other courses and department approaches, current process and policy, and any developments needed
- •Students: provide feedback throughout their studies and are involved in developing courses and modules
- •External input: External Examiners, professional bodies, industry contacts and others provide input and comment on developments.
- •Deans and QUAD: Review and approve changes, and update course records

# How are requests submitted?

•Via the Curriculum Update system, the tool through which all requests for change are submitted, reviewed, discussed and approved.

# When does it happen?

- Updates are submitted from December to the end of February.
- •This allows course and module information to be updated in time to feed into the steps that follow.

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